

Q3 2015 INTERIM MANAGEMENT STATEMENT

TJERK DE RUITER/EDDY VAN RHEDE VAN DER KLOOT 30 October 2015

Key Highlights Q3 2015

Organic sales growth of 4.6%. Total net sales of € 235.6 M

• Organic sales growth in Biobased Ingredients 3.3%

Food business segment grew in Bakery and Meat; lower in Other foods

• Organic sales growth of 5.0%

Biochemicals impacted by lower feed acidifiers and quarterly phasing

• Organic sales growth of -2.1%

EBITDA excluding one-off items grew by 44% to € 39.8 M

• EBITDA excluding one-off items grew organically by 18.2%



EBITDA breakdown

€ million	Q3 2015	Q3 2014	YTD 2015	YTD 2014
Biobased Ingredients	39.7	31.3	119.8	89.2
- Food	34.3	27.3	99.4	77.4
- Biochemicals	11.8	9.3	35.2	28.6
- Central costs	(6.4)	(5.3)	(14.8)	(16.8)
Biobased Innovations	0.1	(3.7)	(2.7)	(9.7)
EBITDA excluding one-off items	39.8	27.6	117.1	79.5
one-off items	1.1	0.8	0.9	(2.0)
EBITDA	40.9	28.4	118.0	77.5
EBITDA excluding one-off items at constant currencies	33.0	27.6	100.2	79.5



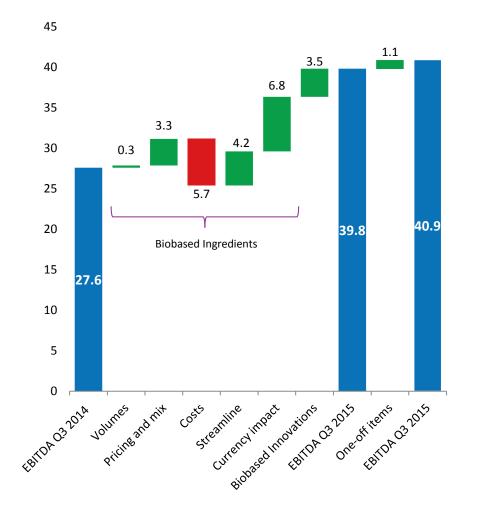
Net Sales Development per Segment

	Total Growth	Currency	Total growth at constant currency	Acquisitions	Organic	Price/Mix	Volume
Biobased Ingredients	17.5%	12.6%	4.9%	1.6%	3.3%	3.3%	0.0%
- Food	20.8%	13.9%	6.9%	1.9%	5.0%	4.3%	0.7%
- Biochemicals	6.9%	8.4%	-1.5%	0.6%	-2.1%	0.7%	-2.8%
Biobased Innovations	87.9%	11.4%	76.5%	0.0%	76.5%	50.4%	26.1%
Total	18.6%	12.5%	6.1%	1.5%	4.6%	4.3%	0.3%

- Net Sales Growth of 18.6%, mostly driven by:
 - Organic growth: 4.6%
 - Currencies: 12.5%



EBITDA bridge Q3 2015

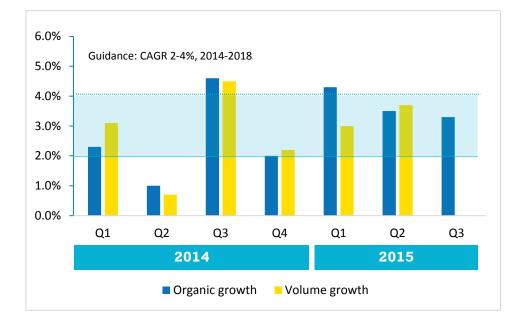


- Improved product mix in particularly Bakery
- Higher PLA-related sales and lower costs in Biobased Innovations
- Streamline program progressing well at € 4.2 M (YTD € 11.0 M)
- One-off item related to insurance proceeds Grandview



Biobased Ingredients

€ million	Q3 2015	Q3 2014	YTD 2015	YTD 2014
Net Sales	229.4	195.3	674.6	562.7
Organic growth	3.3%	4.6%	3.8%	2.6%
EBITDA	39.7	31.3	119.8	89.2
Margin	17.3%	16.0%	17.8%	15.9%

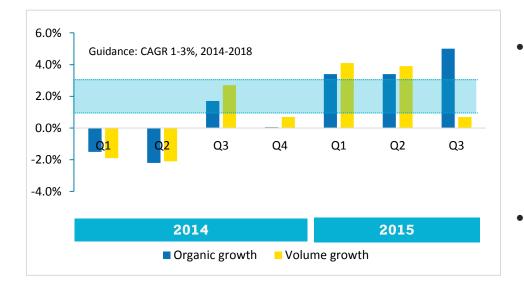


- Organic growth of 3.3%
- Total growth (17.5%) driven by
 - Currencies
 - Price/mix in Food
 - ADM customer list acquisition



Business Segment Food

€ million	Q3 2015	Q3 2014	YTD 2015	YTD 2014
Net Sales	179.6	148.7	518.3	425.5
Organic growth	5.0%	1.7%	4.0%	-0.6%
EBITDA	34.3	27.3	99.4	77.4
Margin	19.1%	18.4%	19.2%	18.2%



• Bakery sales improved

- Higher prices in eggs and folic acid
- Higher percentage of enzyme blends in product mix

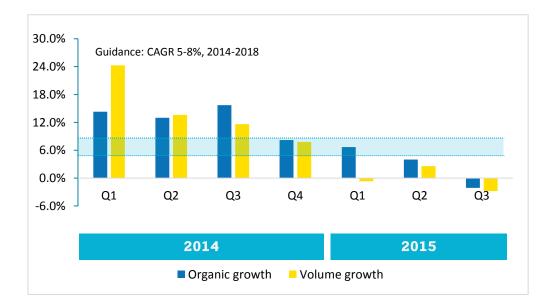
Meat sales grew both inand outside US

- Switching to LCiU alternatives limited
- Other food businesses: slightly lower sales



Business Segment Biochemicals

€ million	Q3 2015	Q3 2014	YTD 2015	YTD 2014
Net Sales	49.8	46.6	156.3	137.2
Organic growth	-2.1%	15.7%	2.9%	14.2%
EBITDA	11.8	9.3	35.2	28.6
Margin	23.7%	20.0%	22.5%	20.8%



• Organic decline of 2.1%

• Different growth rates

- Significantly lower volumes in Feed acidifiers
- Lower sales in polymer additives and oil related products
- Lower Pharma sales related to quarterly phasing
- Higher volumes in Medical Biomaterials



Biobased Innovations

€ million	Q3 2015	Q3 2014	YTD 2015	YTD 2014
Net Sales	6.2	3.3	13.3	6.9
Organic growth	76.5%	107.6%	78.7%	89.8%
EBITDA	0.1	(3.7)	(2.7)	(9.7)
Margin	2.3%	-112.8%	-20.2%	-141.2%

- Organic growth of 76.5%
- Positive EBITDA for the quarter
 - Higher sales in highheat polymer related sales in Lactide & Lactic Acid
 - Higher R&D activity level in Q4 expected (pilot runs)



Full Year Outlook 2015

Biobased Ingredients

• Full year growth to be near the upper end of the guidance range of 2-4%

Streamline savings

Majority of savings expected in 2015

Biobased Innovations

R&D costs to increase in Q4

EBITDA: Slightly lower EBITDA excluding one-off items in H2, compared to H1 2015



