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Q1 2014 INTERIM MANAGEMENT STATEMENT

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# **Key Highlights Q1 2014**

Sales and EBITDA growth despite severe headwind from strong Euro

Strong performance of Biochemicals, Food Ingredients below our expectations

**Organic Q1 sales growth of 3%** 

**EBITDA before one-off costs increased by 6%** 

• At constant currencies EBITDA before one-offs grew by 14%

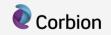
**R&D** costs increased by € 2.5 M in line with strategy



## **Profit & Loss statement**

Q1 2014	Q1 2013	%
182.7	180.5	1.2%
25.0	23.6	5.9%
0.0	(4.7)	
25.0	18.9	32.3%
	182.7 <b>25.0</b> 0.0	<b>25.0 23.6</b> 0.0 (4.7)

EBITDA excl. one-off costs margin	13.7%	13.1%	
EBITDA excl. one-off costs at const. curr.	26.8	23.6	13.6%

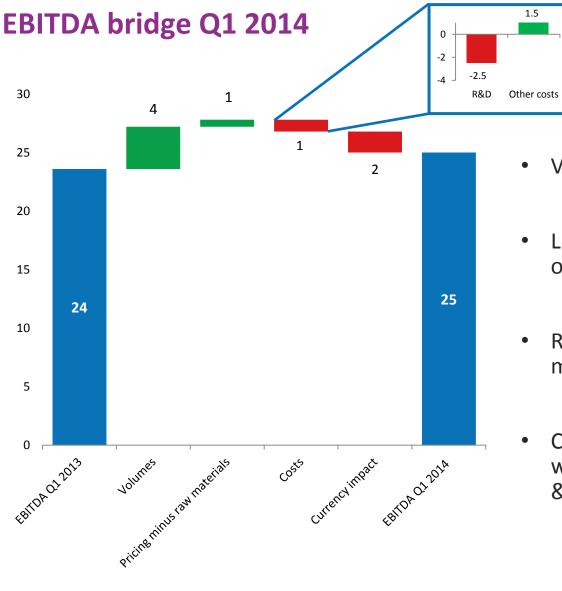


# **Growth per segment**

	Total Growth		Total growth at constant currency	Acquisitions	Organic	Price/Mix	Volume
Biobased Food Ingredients	-2.8%	-4.6%	1.8%	3.2%*	-1.4%	0.4%	-1.8%
Biochemicals	13.9%	-3.1%	17.0%	0.0%	17.0%	-6.8%	23.8%
Total	1.2%	-4.3%	5.5%	2.5%	3.0%	-0.3%	3.3%

\*Acquisition effect is sales to divested Bakery activities which are now classified as 3<sup>rd</sup> party sales instead of intercompany sales



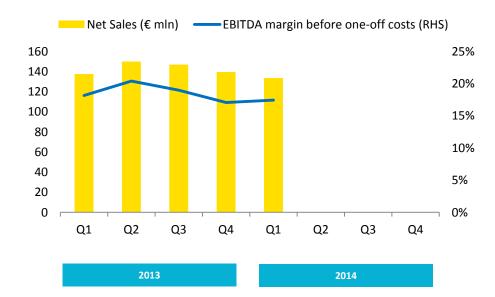


- Volume growth of 3.3%
- Limited net positive impact of lower raw material prices
- R&D costs increased by € 2.5 million
- Currency impact through weaker \$ and ¥ (translation & transaction)



# **Biobased Food Ingredients**

	Q1	Q1
€ million	2014	2013
Net Sales	133.6	137.4
Organic growth	-1.4%	-4.1%
EBITDA excl. one-off costs	23.3	25.0
Margin	17.4%	18.2%



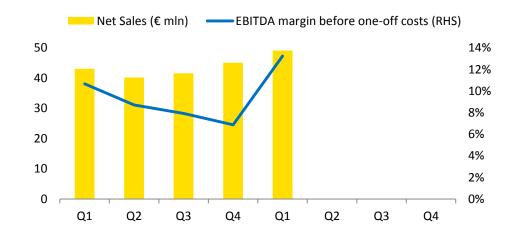
- Organic growth of -1.4%
- Both Bakery and Meat & Culinary market units had challenging quarter. Foods performed well
- Adverse weather conditions in US impacted deliveries
- Strong Euro and higher R&D costs impacted EBITDA
- Transfer Intercompany sales to 3<sup>rd</sup> party sales has 0.6%points negative impact on EBITDA margin



#### **Biochemicals**

	Q1	Q1
€ million	2014	2013
Net Sales	49.1	43.1
Organic growth	17.0%	-2.2%
EBITDA excl. one-off costs	6.5	4.6
Margin	13.2%	10.7%

2013



2014

- Strong performance across all activities
- Agrochemicals supporting growth in Q1. Irregular pattern between quarters
- Low cost/low price acidifiers causing negative price/mix
- Margins up due to higher volumes, and despite increased R&D spend



## **Restated historical results**

	Q1 13	Q2 13	Q3 13	Q4 13
New				
Net sales				
Biobased Food Ingredients	137.4	149.8	146.9	139.5
Biochemicals	43.1	40.2	41.6	45.1
Total	180.5	190.0	188.5	184.6
EBITDA before one-off costs				
Biobased Food Ingredients	25.0	30.5	27.8	23.8
Biochemicals	4.6	3.5	3.3	3.1
Total	29.6	34.0	31.1	26.9

	Q1 13	Q2 13	Q3 13	Q4 13
Adjustments				
Net sales				
Biobased Food Ingredients	2.0	2.0	1.9	1.7
Biochemicals	-2.0	-2.0	-1.9	-1.7
Total	0.0	0.0	0.0	0.0
EBITDA before one-off costs				
Biobased Food Ingredients	0.4	0.4	0.3	0.3
Biochemicals	-0.4	-0.4	-0.3	-0.3
Total	0.0	0.0	0.0	0.0

• Pet food ingredients have been reclassified from Biochemicals to Biobased Food Ingredients segment. <u>No</u> impact on total Net sales or EBITDA.

